*Donald wrote me back after I copied him on the email to Jay. First, I give my email to Jay, then Donald’s email to me.*

On Nov 1, 2077, at 10:59 AM, Mark Feldman wrote:

Jay,

I will write the students as soon as I have the tine to compose an appropriate email. I am sure I will be ab1e to get to it no Later than tomorrow. l will send you a copy. I do still think it is important for the advisors to understand what I am doing and to encourage the students, especially, if anyone followed Harry’s advice, which seems to me could indicate to the students that there is something wrong with the materials I use in the course. While I 'm on that topic , I also received an email from Rob that started , 'I was able to speak if to several more students today about difficulties they are having in your 217 course." I cannot tell for certain what Rob meant, but, if he meant what it sounds like on the face of it, I think that would also not instill confidence in the students about the course which I think would not be in their interest.

In any case, I’lI write the students what I believe will, be a very encouraging email. I think if we all work together, they will get through this and ma.ke great engineerinq students for you.

Mark

*Here is Donald’s email to me.*

Donald Getty wrote:

 Mark,

 I am hopeful that your email is indeed very encouraging.

Your email [to Jay] would have been better without the mention of Harry. Let's let it go, okay?

Rob was doing nothing other than hearing the concerns of students, which is his job. Please don’t express hint of criticism of Rob to the School of Engineering. That goes to me. AIso, from now on please communicate with me before going to Engineering, except for the email to the students. Thanks

We do have a crisis here, and I’m hopeful that a mid-course correction which brings 217 in line with the way it has been taught can salvage the situation. We are rea11y depending on you. There is a lot. at stake, and both Rob and f have had to invest a great deal of time dealing with this. Nothing would make me happier than smooth sailinq from here on out.

 Donald

 Donald,

I'm neither taking Harry's email- personally nor criticizing Rob. I meant no more or less than I stated, and I stated it for the exact reasons that I gave - to help the students have confidence in the course and the

Material.

Mark